



A meeting of the **Scottish Borders Health & Social Care Integration Joint Board**
will be held on **Wednesday 19 August 2020 at 10am** via Microsoft Teams

Present:

(v) Cllr D Parker (Chair)
(v) Cllr J Greenwell
(v) Cllr S Haslam
(v) Cllr T Weatherston
(v) Cllr E Thornton-Nicol
Mr D Bell
Mrs L Gallacher
Mr S Easingwood
Mr N Istephan

(v) Ms S Lam
(v) Mr M Dickson
(v) Mrs K Hamilton
(v) Mr J McLaren
Mr R McCulloch-Graham
Dr K Buchan
Dr T Patterson
Mrs N Berry

In Attendance:

Miss L Ramage
Ms S Elliot
Ms F Doig
Mr G McMurdo
Mrs L Lang
MS J Holland
Mr A Haseeb
Ms S Pratt
Mr J Anderson (Press)

Mr R Roberts
Mr A Bone
Mrs J Stacey
Ms K Kiln
Ms L Adams
Ms S Bell
Ms C Oliver
Mr D Robertson

1. APOLOGIES AND ANNOUNCEMENTS

Apologies had been received from Mr Tris Taylor, Dr Stephen Mather, Dr Cliff Sharp and Mrs Jenny Smith.

The Chair confirmed the meeting was quorate.

The Chair welcomed guest speakers and a member of the press to the meeting.

2. DECLARATIONS OF INTEREST

The Chair sought any verbal declarations of interest pertaining to items on the agenda.

The **Health & Social Care Integration Joint Board** noted there were none.

3. MINUTES OF PREVIOUS MEETING

The minutes of the previous meeting of the Health & Social Care Integration Joint Board held on 24 March 2020 were approved.

4. MATTERS ARISING

Nothing was raised.

The Health & Social Care Integration Joint Board noted the action tracker.

5. RISK MANAGEMENT POLICY & STRATEGY

Mrs Jill Stacey provided an overview of the report which detailed the new Risk Management Policy and refreshed Risk Management Strategy for the Scottish Borders Health & Social Care Integration Joint Board, following scrutiny and endorsement by the IJB Audit Committee in March 2020.

Mr Malcolm Dickson suggested future further involvement for all board members when setting the risk appetite, potentially in a development session. Mr Jill Stacey agreed to take this suggestion forward with the IJB Audit Committee in the first instance.

The Health & Social Care Integration Joint Board approved the new IJB Risk Management Policy (Appendix 1).

The Health & Social Care Integration Joint Board approved the refreshed IJB Risk Management Strategy (Appendix 2).

6. ALCOHOL & DRUGS PARTNERSHIP: STRATEGY REFRESH

Dr Tim Patterson provided an overview of the updated Alcohol & Drugs Partnership (ADP) strategy for 2020, highlighting areas of progress and the challenges faced in line with national and local priorities. The Strategy had also taken account of the learning experienced during the early stages of Coronavirus (Covid19) pandemic response planning. The intention would be to formally submit the refreshed strategy to Scottish Government in September 2020.

Cllr Tom Weatherston queried if the strategy would encompass reducing stigma in the delivery of ADP services. Dr Tim Patterson agreed that the stigma was an important factor to be addressed and highlighted that, through the SDP strategy; the aim was to involve and educate the wider community of vulnerable people.

Mr Malcolm Dickson advised the Health Equalities Impact Assessment was welcomed but it would be helpful to detail who attended the workshop to assess the stakeholder consultation,

for example Citizens Advice and Women's Aid. Fiona Doig advised the strategy would also link in with the Violence against women exec group.

Mrs Lynn Gallacher added that the Carers Centre could be referenced as a resource available to assist in the support and delivery of the strategy.

The **Health & Social Care Integration Joint Board** approved the Strategic Plan refresh.

The **Health & Social Care Integration Joint Board** noted the funding update.

7. PRIMARY CARE IMPROVEMENT PLAN: UPDATE

Ms Sandra Pratt provided an overview of the report and proposal to shift resource allocation to support the development of a new Primary Care Mental Health Service, recommended by the Primary Care Improvement Plan (PCIP) Executive. The development would allow for the establishment of permanent new posts in Psychological and Mental Health Services as part of an integrated care model accessible across all practices.

Dr Kevin Buchan explained that a successful pilot of the model had been undertaken in O'Connell Street Medical Practice and the findings led to the supportive recommendation from general practice. The pilot data held my Psychology colleagues can be shared.

A discussion ensued regarding the differing structure of the service in comparison with current models, recruitment risks and the development within the prescriptive framework attached to General Medical Services contract.

Mr John McLaren requested consultation with partnership colleagues when progressing with the roll out of the service.

Mr Ralph Roberts supported the report proposal and highlighted the risk of not allocating clear commitments to or reporting an under spend on the PCIP budget.

Cllr Shona Haslam expressed frustration that a full evaluation report of the pilot, capturing the number of people through the service and the service impact, was not available and therefore did not give approval to proceed with the report recommendation to roll out the service. The Chair acknowledged the point raised and asked that more detail be included in future IJB reports to enable informed decision making.

Remaining members expressed their support in principle but asked for an evaluation to be undertaken and reported back.

ACTION: Evaluation report of new Primary Care Mental Health Service to be presented to the IJB in August 2021.

The **Health & Social Care Integration Joint Board** agreed the transfer of resource between PCIP workstreams but within the total resource allocation for the programme in order to develop a Borders wide Primary Care Mental Health Service.

The **Health & Social Care Integration Joint Board** agreed that an evaluation report of the service would be presented to the IJB in August 2021.

8. PERFORMANCE REPORT

Mr Graeme McMurdo presented a high level overview of the health and social care partnership quarterly performance using latest available data, much of which was pre Covid19.

The February 2020 IJB raised concerns about the balance of performance indicators and requested that the report be expanded to include additional social care measures. Some proposed additional social care measures were covered within the report for consideration. Members were satisfied with the options given as a starting point and could be expanded upon in line with reporting structures of the Social Work Performance Board.

Additional context was also provided on delayed discharges, Emergency Department attendances and hospital admissions following a piece of work commissioned by the Cabinet Secretary and COSLA with all health & social care partnerships to significant reductions during March 2020 and April 2020. This was reflected locally with a huge initial reduction in delayed discharges and occupied beds days associated with delayed discharges; however these figures had began to rise.

Mr Malcolm Dickson, as Chair of the Strategic Planning Group (SPG), confirmed that the SPG had directed a review of the associated equality impact assessment in light of Covid19. An update would be brought back to the IJB November 2020.

The **Health & Social Care Integration Joint Board** noted and approved any changes made to performance reporting.

The **Health & Social Care Integration Joint Board** discussed any proposed additional performance measures.

The **Health & Social Care Integration Joint Board** noted the key challenges highlighted.

The **Health & Social Care Integration Joint Board** directed actions to address the challenges and to mitigate risk.

9. NHS BORDERS RECOVERY UPDATE

Mr Ralph Roberts provided an overview of the current Covid19 status, resulting service impact and future service planning across all clinical boards within NHS Borders. The most recent iteration of the board's remobilisation plan was submitted to Scottish Government on 31 July 2020, with formal feedback pending. It was expected that a further reiteration would be required following the indication of the allocated financial resource. Services continue to work on their remobilisation plans, modelling service development up to March 2021 and taking into account unpredictable increases in restrictions and activity.

The **Health & Social Care Integration Joint Board** noted the update.

10. MONITORING OF THE INTEGRATION JOINT BUDGET 2020/21

Mr Andrew Bone advised members that Mr Mike Porteous was no longer in post as Chief Financial Officer for the IJB and therefore he and Mr David Robertson would jointly take forward the financial reporting for the time being.

Mr Andrew Bone provided an overview of the monitoring report stating the initial forecast position on both the budget supporting the delegated functions and the large-hospital set aside; forecast overspend of £11.938m. Key areas of financial pressures largely driven by Covid19 measures were highlighted, as at May 2020.

Mr David Robertson clarified an inconsistency in the reported financial projection for SBCares of £50k and stated the updated forecast overspend was £11.988m.

Members noted that the reported expenditure to date and projected expenditure, particularly in relation to NHS Borders, required significant further analysis and refinement as a result of the impact of the Covid19 pandemic on activity levels, mobilisation costs, remobilisation plans, income and unachievable savings. The position would also be further influenced by any future Covid19 pandemic waves felt locally.

Cllr Shona Haslam queried when savings plans and Covid19 allocation would be available. Mr David Robertson explained that work was ongoing nationally to collate all expenditure resulting from the Covid19 pandemic and as yet Scottish Government had not indicated what costs would be met. Mr Andrew Bone advised that an early indication of NHS Board allocations would be available following the quarter one financial review in September 2020. It is anticipated that local actions would be required from now to minimise the projected impact to the bottom line.

The **Health & Social Care Integration Joint Board** noted the forecast overspend of (£11.988m) for the Partnership for the year to 31 March 2021 based on available information.

The **Health & Social Care Integration Joint Board** noted the forecast position only includes £1.078m Scottish Government funding representing the IJB's share of an initial £50m tranche of funding to support immediate challenges in the Social Care sector. No further funding allocations from the Scottish Government have been assumed in respect of the additional costs incurred responding to the Covid-19 situation, including the impact on the Partnership's ability to deliver agreed Financial Plan savings.

The **Health & Social Care Integration Joint Board** noted that any expenditure in excess of the delegated budgets in 2020/21 will require to be funded by additional contributions from the partners in line with the approved scheme of integration.

11. STRATEGIC IMPLEMENTATION PLAN & PRIORITIES

Mr Rob McCulloch-Graham provided an overview of the report which outlined the proposed steps to progress the IJB Strategic Implementation Plan (SIP), in light of lessons learned from the service response to the Covid-19 Pandemic. The recent IJB development session informed members of the service developments and lessons learned from the Covid19 pandemic, and resulted in clarification on forthcoming priority areas for integrated working. The ten priority workstreams detailed in the report were to be assigned timelines and work up terms of reference to clarify scope.

Mr Malcolm Dickson acknowledged the important role of the SPG in driving forward the SIP and queried whether it would be timely to undertake a review of the Scheme of Integration. Mr Rob McCulloch-Graham agreed with this recommendation and agreed to take forward with the Board Secretary.

ACTION: Undertake a review of the Scheme of Integration to conclude by the end of the 2020/21 financial year.

Mrs Lynn Gallacher expressed gratitude at the proposed carer's priority workstream and welcomed forthcoming action.

Mr Ralph Roberts expressed support for the report and stated the delivery of the SIP would be essential in the rebalance of services for NHS Borders.

The **Health & Social Care Integration Joint Board** agreed the revised priorities for the IJB in light of lessons learned from experiences within services in their response to the pandemic.

The **Health & Social Care Integration Joint Board** noted the changes to the decision making and governance structures within the Health and Social Care.

12. STRATEGIC RISK REGISTER UPDATE

Mr Rob McCulloch-Graham provided an overview of the report which outlined the recent review of the IJB Strategic Risk Register in July 2020 and highlighted the key risks and mitigating action undertaken. The review had also taken account of the learning experienced during the early stages of Covid19 pandemic response planning.

The **Health & Social Care Integration Joint Board** considered the IJB Strategic Risk Register to ensure it covers the keys risks of the IJB.

The **Health & Social Care Integration Joint Board** noted the actions in progress to manage the risks.

The **Health & Social Care Integration Joint Board** noted that a further update will be provided in December 2020.

13. IJB AUDIT COMMITTEE ANNUAL REPORT 2019/20

Cllr Tom Weatherston provided an overview of the report for 2019/20, which set out how the IJB Audit Committee fulfilled its remit and enabled assurances to the IJB.

The **Health & Social Care Integration Joint Board** considered the IJB Audit Committee Annual Report 2019/20 (Appendix 1) on the performance in relation to its Terms of Reference and the effectiveness of the Committee in meeting its purpose and the assurances therein.

The **Health & Social Care Integration Joint Board** noted the change in Membership of the IJB Audit Committee in recent months as stated in paragraph 2.4.

14. ANY OTHER BUSINESS

Nothing was raised.

15. DATE AND TIME OF NEXT MEETING

The Chair confirmed that the next meeting of Health & Social Care Integration Joint Board would take place on Wednesday 23 September 2020 at 10am via Microsoft Teams.

The meeting concluded at 12.05pm.

Signature:
Chair